

#### 2 Letters

# Full Spectrum Operations

# 4 Winning the Peace: The Requirement for Full-Spectrum Operations

Major General Peter W. Chiarelli, U.S. Army, and Major Patrick R. Michaelis, U.S. Army Task Force Baghdad's campaign plan created the conditions to keep our soldiers safe and our homeland sound.

### 18 An Organizational Solution for DOD's Cultural Knowledge Needs

Montgomery McFate, Ph.D., J.D., and Andrea Jackson

The United States should develop a specialized organization to produce, collect, and centralize cultural knowledge within the Department of Defense.

# Current and Future Warfighting

# 22 Patterns of Insurgency and Counterinsurgency

John A. Lynn, Ph.D.

Statebuilding, peacekeeping, and counterinsurgency are not military operations other than war; they are war.

## 28 Is There a Deep Fight in a Counterinsurgency?

Major Lee K. Grubbs, U.S. Army, and Major Michael J. Forsyth, U.S. Army

Is there depth in the nonlinear battlefield? If so, how can planners develop concepts for achieving operational effects that defeat insurgencies?

# 32 "Stay the Course": Nine Planning Themes for Stability and Reconstruction Operations

Lieutenant Colonel David P. Cavaleri, U.S. Army, Retired

Nine planning themes including legitimacy, security, unity of effort, and commitment apply to stability and reconstruction operations in the Global War on Terrorism.

### Latin America

## 39 Defining Venezuela's "Bolivarian Revolution"

Harold A. Trinkunas. Ph.D.

Venezuela's foreign relations, particularly its growing closeness to Cuba, Iran, Russia, and China, disturb many in the U.S. foreign policy establishment.

#### 45 The Battle of Darwin-Goose Green

Robert S. Bolia

Based on the forces available and commonly accepted military doctrine, Argentina should not have lost the Falklands War so easily.

## 51 War in Algeria: The French Experience

Colonel Gilles Martin, French Army

For the French Army, the end of the war in Algeria was a terrible ordeal, but the Algerian war had at least one benefit: young officers read the stories of their predecessors.

Lieutenant General William S. Wallace

Commander, USACAC Colonel William M. Darley Editor in Chief

> Lieutenant Colonel Arthur E. Bilodeau Managing Editor

Major Chris Lukasevich Editor, Latin American Editions

> Major Jeffrey L. Wingo Production Manager

> > D. M. Giangreco Design Editor

Vaughn Neeld Supervisory Editor

John H. Garabedian Associate Editor

Nancy Mazzia Books and Features Editor

> Diana L. Keeler Editorial Assistant

> Winona E. Stroble Webmaster

Patricia L. Wilson Secretary

### **Consulting Editors**

Colonel Haroldo Assad Carneiro Brazilian Army, Brazilian Edition

Lieutenant Colonel Hugo Alfredo Leonard Argentine Army, Hispano-American Edition

Lieutenant Colonel Edmundo Villaroel Chilean Army, Hispano-American Edition



U.S. Army Combined Arms Center
Fort Leavenworth, Kansas

Volume LXXXV — July-August 2005, No. 4
www.leavenworth.army.mil/MILREV • milrevveb@leavenworth.army.mil
Professional Bulletin 100-05-78



# **Transformation**

## 58 Why Small Brigade Combat Teams Undermine Modularity

Lieutenant Colonel Stephen L. Melton, U.S. Army, Retired

Transformation will not achieve its intended objectives if the Army maintains Brigade Combat Teams as they are currently designed.

# 64 Growing the Iraqi Security Forces

Major Steven M. Miska, U.S. Army

The U.S. tactical victory in Samarra was the equivalent of giving Iraqi citizens a fish. Building an Iraqi Security Force taught them how to fish.

### 70 Marketing: An Overlooked Aspect of Information Operations

Captain Stoney Trent, U.S. Army, and Captain James L. Doty III, U.S. Army Information operations are too crucial and complex not to demand the best marketers the United States has to offer.

## 75 Ultramicro, Nonlethal, and Reversible: Looking Ahead to Military Biotechnology

Colonel Guo Ji-Wei, The People's Liberation Army, China, and Xue-Sen Yang

Biotechnological weapons, superior to conventional weapons, can injure the enemy's genes or protein structure. Only after obvious wounding will he realize he is under attack.

### Guantanamo

## 79 Defining Success at Guantanamo: By What Measure?

Jeffrey H. Norwitz

#### 84 Generational Differences in Waging Jihad

Chief Warrant Officer 3 Sharon Curcio, U.S. Army Reserve

# Insights

89 Clausewitz: "On Afghanistan"

Major Frank Sobchak, U.S. Army

#### 92 Fox Conner and Dwight Eisenhower: Mentoring and Application

Jerome H. Parker IV

### 96 Book Reviews

By Order of the Secretary of the Army: Peter J. Schoomaker General, United States Army Chief of Staff

Official: Sandra R. Riley

SANDRA R. RILEY
Administrative Assistant to the
Secretary of the Army 0430906

Military Review presents professional information, but the views expressed herein are those of the authors, not the Department of Defense or its elements. The content does not necessarily reflect the official U.S. Army position and does not change or supersede any information in other official U.S. Army publications. Authors are responsible for the accuracy and source documentation of material they provide. Military Review reserves the right to edit material. Basis of official distribution is one per 10 officers for major commands, corps, divisions, major staff agencies, garrison commands, Army schools, Reserve commands, and Cadet Command organizations; one per 25 officers for medical commands, hospitals, and units; and one per five officers for Active and Reserve brigades and battalions, based on assigned field grade officer strength. Military Review is available on-line at <www.leavenworth.army.mil/MILREV>.

Military Review (US ISSN 0026-4148) (USPS 123-830) is published bimonthly by the U.S. Army, CAC, Fort Leavenworth, KS 66027-1254. Paid subscriptions are available through the Superintendent of Documents for \$32 US/APO/FPO and \$44.80 foreign addresses per year. Periodical postage paid at Leavenworth, KS, and additional mailing offices. POSTMASTER: Send address changes to Superintendent of Documents, PO Box 371954, Pittsburgh, PA 15250-7954.